

The Ottawa Hospital New Campus Engagement Group

Meeting notes: October 29, 2020

Thursday, October 29, 2020, 7 to 9 pm

Via Microsoft Teams

Attendees:

Paul Johanis, Robert Brinker, Michelle Currie, Peter Eady, Jerry Fiori, Charmaine Forgie, Luc Fournier, Shaun Hopkins, Amy Johnson, Eric Jones, Leslie Maitland, Kimberly Peterson, Bhagwant Sandhu, Sue Stefko, Randy Taylor, Joanne Read (TOH: Executive VP, Planning), Graham Bird (New Civic Development Project Advisor), Kathryn Hendrick (New Civic Development, Communications and Stakeholder Engagement), Karen Stockton (TOH: Director, Planning), Sarah Hartwick (TOH: Communications Officer)

Regrets: Martin Petersons, Michael Powell

Record of discussion and decision:

#	Agenda item	Discussion/Decision	Actions
	Meeting opened		
1	Update from the Project Development Team on the Stage 2 Submission (Joanne Read and Graham Bird)	<ul style="list-style-type: none">• The project team has grown since the CEG's last meeting. GBA Group – and Ottawa-based firm – has been contracted for development advisory, project management, and communications and stakeholder engagement; Deloitte has been contracted for strategic finance planning services.• Clarification was made that The Ottawa Hospital provides care well beyond Ottawa – the service and referral region includes eastern Ontario, western Quebec, and Nunavut.• What programs will each of the hospital's campuses focus on? Riverside: ambulatory care services; General: cancer care and cancer-related services, research, some specialty surgeries; New Civic: trauma, neurology, vascular care, research, along with many other tertiary and quaternary care services.• The project development team is working with key stakeholders and partners around the region and the province to ensure that services and programs reflect what is best for health care in the region.• Managing COVID-19 has taught us to plan for 'resilience' so that the hospital is can respond to issues such as climate change, disaster, and emergency situations in the future. This includes physical design accommodating universal accessibility and planning for single-occupancy rooms and private bathrooms, facility flexibility for changing needs and new information technology and systems.• Schedule: Currently working on functional programming (a detailed breakdown of each clinical and research program in the new Civic, including space requirements, equipment, and what programs need to be physically located beside each other such as the ORs and Critical Care, the business plan and operational budgets. Aiming to have the Stage 2 submission to the Ministry of Health within this fiscal year.• The New Civic is planned to open in spring 2028.	

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		<ul style="list-style-type: none"> • Planning and construction will take place in three phases: 2027/28, 2037/38, 2047/48. • The Heart Institute will be planned to move over to the new site in a later phase. • The project team is partnering with the Eastern Ontario and Western Quebec Building and Trade Council members and their 35,000 members on an agreement to ensure a non-stop work commitment, to help the project stay on time, and to help train the next generation of trades workers, including training opportunities for Indigenous communities and marginalized populations. 	
2	<p>Update on Communications and Stakeholder Engagement (Kathryn Hendrick)</p>	<ul style="list-style-type: none"> • This project has many stakeholders throughout Eastern Ontario, Western Quebec, and Nunavut, with whom we are hoping to engage with throughout the duration of the development. • The hospital’s mandate to provide tertiary care includes providing complex care and specialized care to the whole region and beyond. • Transitioning to the new facility will be a big process that requires a lot of change management. Will need support for our staff, patients and volunteers as this process takes place. • We are planning for resilience in many ways – need to be ready to respond to climate change, changing social demographics, pandemics, and more. • We will be engaging with many different stakeholders. We will be providing regular updates. This includes the CEG. 	
3	<p>Questions, and Discussion on CEG governance (all)</p>	<ul style="list-style-type: none"> • Several CEG members expressed thanks for the update presentations, support for the vision that was laid out. The direction is consistent with the principles developed by the CEG in its early meetings. • Clarification: The Central Experimental Farm is a research institution dedicated to human food health rather than a natural landscape. • Discussion around CEG’s role: the project team has mapped out stakeholders across the region and want to ensure they’re engaged and can give feedback just like the CEG. Will commit to taking the time to work through what can be shared with the CEG and ways that we can collaborate further. Want to leverage the experience and enthusiasm on this group to engage deeper. • Feedback on ‘ubiquitous’ support – consider also actively seeking ‘inclusive’ support, where everyone is welcome to participate. • How greenspace will be incorporated into site design, including on top of parking structures, is something under discussion. Project team wants to approach the site as integrated into LRT, into multi-use pathways. Need to be thoughtful about how the site ties into vehicle and emergency roads. • Question about phases – what will be onsite in 2028? Focus on clinical areas, connection to transportation networks. Work will be done as well on ensuring that the shell or ‘chassis’ for areas 	

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		<p>scheduled for later phases are included so that they can be built our efficiently later.</p> <ul style="list-style-type: none">• Question around an update on transportation and mobility study that will be completed by Parsons: this work is planned as part of the upcoming schedule. No decisions have been made at this point about connections to road networks.• Facilitation for the group: GBA Group is leading Communications and Engagement on the project, and Don Lenihan and Greg Jodouin's contact has been completed.	
6	Closing		

Record taken by Sarah Hartwick, The Ottawa Hospital